Annual progress update against policy commitments

Overview

The purpose of this paper is to review how the WPP has progressed towards fulfilling commitments made in its Responsible Investment and Climate Risk policies over the year to 31 March 2022. The paper also identifies areas for future activity. Detail reported in this paper will also be reflected in the WPP's Stewardship Code report for the year.

This paper should be regarded as "Tier 4 -Monitoring and Review" in terms of the WPP's governance framework.

This paper should not be released or otherwise disclosed to any third party without our prior written consent except as required by law or regulatory obligation. We accept no liability to any other party unless we have especially accepted such liability in writing.

Background

The Wales Pension Partnership's ('WPP') Joint Governance Committee ('JGC') has formally approved both a Responsible Investment ('RI') Policy and a Climate Risk Policy for the WPP. These policies are representative of the broad range of investment beliefs within the Pool, are ambitious in nature and reflective of WPP's desire to be a leader in RI. During this year the WPP and Constituent Authorities have worked to implement and deliver the various policy commitments.

Hymans carried out an annual review of the RI policy in October 2021 where some updates were made to the policy to reflect the progress the WPP had made during the period since the previous review. The process for reviewing and updating the policy was also reviewed, where it was agreed that the full in-depth policy review would take place every three years which will take a more granular look at the suitability of the policy and the commitments within. The next in-depth review is due to take place in 2023.

As similar light touch review of the Climate Risk policy has been separately undertaken as at April 2022. It is proposed that the in-depth review of both Climate Risk and RI policies are undertaken coincidentally in future given the overlap between the two.

It was also agreed for WPP to review progress against the commitments in the RI policy on an annual basis although in undertaking this exercise, it was appropriate to also undertake a review of progress against commitments in the Climate Risk policy. It was agreed that this be undertaken at the end of the financial year so as to align with Stewardship Code reporting requirements. This review was discussed by the RI Sub-Group on 5 April 2022.

Progress Against Commitments

Appendix 1 provides an assessment of the progress the WPP has made towards delivering on the commitments in its RI Policy during the 12 months to 31 March 2022. Appendix 2 covers a similar assessment for commitments under the Climate Risk policy. We note that in the vast majority of areas, progress has continued to be made against the policy commitments.

We separately note that the FRC has provided feedback on the recent stewardship code reporting which will be considered in drafting the 2021/22 report.

Highlights of the year

A significant amount of work has been undertaken over the year on RI and climate risk. We provide some highlights below.

- After consultation with the CA's, WPP will provide a comprehensive report covering all sub-funds for TCFD purposes in line with each CA's requirements. WPP also intends to report in line with the TCFD requirements.
- To continue to progress the WPP's stewardship activities, Robeco's quarterly voting and engagement reports are reviewed and matters of interest discussed by the RI Sub-Group. Any issues are raised with Robeco as necessary.
- The WPP published its first annual Stewardship Report and has been accepted as a signatory to the 2020 UK Stewardship Code.
- The WPP has adopted Robeco's house voting policy although WPP intends to put in place its own voting policy (which will reference the Robeco policy), subject to agreement by the JGC.
- WPP has discussed voting principles with BlackRock and potential mechanisms for extending the voting policy to passive mandates.
- WPP has worked with Russell and the Constituent Authorities to develop the Sustainable Equity Fund.
 Whilst this has created some dialogue with CA's on climate strategy, CA's have not yet reached a position where a common climate objective can be adopted by WPP.
- The RI Sub-Group has been active in monitoring the ESG and climate characteristics of its sub-funds and discussing issues raised with Russell.

Gaps to address

The reviews also noted some areas where work had not progressed over the year. These included:

- Work has not yet progressed on giving consideration to the UN Sustainable Development Goals although some work was undertaken on developing a process to provide input to Robeco on key voting and engagement themes. This area of work is intended to be progressed further over H2, 2022.
- It is intended that WPP report in line with the TCFD requirements for the 2021/22 financial year and will be supporting CA's which wish to do the same. Consideration will be given to scenario analysis, and how it may be usefully employed by WPP as part of this reporting process.
- The WPP did not complete a formal annual review of each of its Investment Managers' approaches to Climate Risk integration (but did conduct significant work on Russell's approach through ongoing scrutiny).

Areas for future focus

In completing this assessment, we note the following potential areas for activity/improvement over 2022/23:

1 Improving the process of consultation with the Constituent Authorities.

Whilst we note that this has been successful in developing training needs, in progressing the Sustainable Equity Fund and through the broader committee structure, there remain areas where this process could be improved, particularly in developing an understanding of climate goals.

2 Assessing the ongoing implementation of strategy

The RI Sub-Group has sought to improve the mechanisms by which it exercises scrutiny over Russell, making better use of the information available to it. However, there is still scope for improvement in this area. We propose working with Russell to both develop a form of annual assessment reporting to meet the various commitments in the policies, and ongoing dialogue around the scrutiny meetings to ensure these best meet WPP's requirements.

3 Seeking further opportunities for collaboration

Whilst there are some examples of where there has been good collaboration on engagement and the working of the WPP itself is a positive demonstration of collaborative efforts, consideration can be given to more granular collaborative efforts. Improved collaboration around reporting within the WPP could also be beneficial, particularly around TCFD reporting needs. Work on this has already begun.

Conclusions

The WPP continues to make positive progress against each of the policy commitments it has made although, as expected, there remain areas for improvement.

We look forward to discussing this with you,

Prepared by:

Simon Jones, Partner Iain Campbell, Senior Investment Consultant Jamie Forsyth, Investment Analyst

For and on behalf of Hymans Robertson LLP

June 2022

Appendix 1: Progress against RI policy commitments

Ref	Commitment/ Policy Statement	Update/ Comment	RAG Status
Inves	stment Strategy		
3.3	WPP will consult with Constituent Authorities on at least an annual basis to determine their individual investment requirements and longerterm aspirations.	In 2021 the 'ambitions and requirement questionnaire' was issued to the JGC, OWG, Constituent Authority Pension Committees and the Chairs of Constituent Authorities Pension Boards.	•
3.4	The WPP will consider opportunities arising from a greater understanding of ESG factors.	The WPP is considering ESG factors and impact investments as part of its Private Markets discussions.	•
		The RIWG is currently working with Russell in the development of a sustainable active equity sub-fund which is expected to launch later in 2022.	
Clim	ate change		
4.3	WPP will engage with its providers to ensure that a common mechanism for monitoring climate related risks can be developed in respect of all WPP assets.	CA's have been consulted on potential climate metrics for reporting purposes. WPP will provide a comprehensive report covering all sub-funds for TCFD purposes. WPP also intends to report in line with the TCFD requirements.	•
4.4	WPP will encourage, through its delegates, all investee companies to disclose in line with the requirements of the Taskforce for Climate Related Financial Disclosures.	This engagement activity will be carried out via Robeco and Russell. WPP has highlighted this requirement to Robeco through its voting principles and will continue to engage with Robeco on the subject. Consideration will be given to how this affects new managers/sub-funds	•
Imple	ementation of strategy		
6.1, 6.3	The WPP expects that all the investment managers employed within WPP will properly consider climate-related and other ESG risks in decision making within their respective portfolios.	Link/ Russell, as part of their manager selection process already evaluates how managers integrate climate-related and other ESG risks into their decision making. The RIWG are responsible for monitoring	•
	WPP will engage with its Investment Managers on an ongoing basis to ensure that ESG factors are transparently reflected in decision making processes and that the	Russell and underlying investment managers on the extent to which they have integrated Climate risk & ESG consideration into the portfolios that they run for WPP.	

Ref	Commitment/ Policy Statement	Update/ Comment	RAG Status	
	approach taken to the management of ESG factors can be properly evidenced.	The RIWG has developed a process for receiving climate risk and ESG reports from their advisors which aim the monitoring of its investment managers.		
6.2	WPP expects that, in all relevant circumstances, its Investment Managers will be signatories to the Principles for Responsible Investment ("PRI") and the Financial Reporting Council ("FRC") UK Stewardship Code.	WPP will request a report from Russell/Link on the extent to which this is in place	•	
Stew	ardship			
7.4	WPP will engage with its passive Investment Manager to consider how WPP's voting principles can be extended to assets managed by its passive Investment Manager.	WPP has discussed voting principles with BlackRock and potential mechanisms for extending the voting policy to passive mandates. No changes have been made during the year	•	
7.5	WPP will receive a report on all voting activity, including details of any votes which have not been cast and explanations where votes have not been cast in accordance with the agreed principles on a quarterly basis. WPP will discuss any issues of concern with its Investment Managers.	Quarterly voting reports are received from Robeco. A review of the voting reports is undertaken and matters of interest discussed by the RIWG. Any issues are raised with Robeco as necessary.	•	
7.6	WPP will review the voting policy in conjunction with its V&E Provider, advisers, and Investment Managers on an annual basis.	The WPP has adopted Robeco's house policy. The WPP intends to put in place its own policy subject to agreement by the JGC.	•	
7.12	WPP will receive reporting on any engagement undertaken by its Investment Managers on an annual basis.	WPP receives reporting on engagement activity on a quarterly basis. These reports are reviewed on a quarterly basis and matters of interest are raised with Robeco as necessary.	•	
		WPP separately raises any issues of concern with other managers as necessary.		
Collaboration				
8.1	WPP will continually identify and assess potential collaboration opportunities, including investor led responsible investment initiatives.	The WPP needs to consider if its current mechanism for identifying and assessing opportunities is effective and how it can record its collaboration activities. The WPP should liaise with Robeco & LAPFF on opportunities here.	•	

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		The WPP have been accepted as a signatory to the 2020 UK Stewardship Code and published their first annual stewardship Report.	
		The WPP is also using its training sessions as a means of learning more about the collaboration opportunities that are available to the WPP.	
8.3	In conjunction with its V&E Provider, WPP will seek to identify investor led responsible investment initiatives and collaborations that can be actively supported.	WPP has co-signed a letter to Amazon at the instigation of Robeco.	•
8.4	WPP will encourage underlying investment managers to participate in or support collaborative engagements where it is deemed to be in the best overall financial interests of Constituent Authorities.	No action taken on this.	•
8.5	WPP will continue to collaborate with the cross-pool RI collaboration project at any suitable opportunity.	WPP is represented on the cross-pool RI group and updates are regularly provided to the RIWG on ongoing activity.	•
Moni	toring, Reporting and Measurement		
9.1	WPP will develop appropriate monitoring metrics for its portfolios.	The RI Sub-Group have established a process for receiving sub-fund 'deep dive' ESG and climate risk reports which are provided by Hymans. These allow the WPP to see how each sub-fund and underlying manager perform from climate and ESG perspectives.	•
		It is intended that the reporting regime be reviewed in the 2022/23 year.	
9.3	WPP requires that the responsible investment credentials of all appointed Investment Managers are subject to annual review. In conjunction with the relevant parties, the WPP will develop an appropriate reporting framework for its Investment	Link/ Russell, as part of their manager selection process already evaluates how managers integrate Responsible Investment considerations into their decision making. WPP receives regular updates from its investment managers on performance and RI	•
	Managers.	issues. WPP will request an update from Russell and Link on key aspects of the sub-funds as at 31 March 2022.	

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9.4, 10.2	On an annual basis, the WPP will prepare and publish a stewardship report detailing the actions undertaken in fulfilment of this policy and the results achieved.	WPP completed a stewardship report for the year to 31 March 2021 which was submitted to the FRC in October 2021 and published in March 2022.	•
	WPP will prepare and publish an annual stewardship report in line with the principles of the 2020 FRC UK Stewardship Code.	WPP has been accepted as a signatory to the FRC UK Stewardship Code 2020.	
Othe	r		
10.1	WPP will ensure there is at least one formal training session directly focused on Responsible Investment.	During 2021/22 the RI sub-group had sessions that included training sessions on developing climate goals, monitoring and metrics, and stewardship. WPP has produced a 22/23 training plan that	•
		includes the following RI subjects:	
		 What RI mean for the WPP Stewardship Code and TCFD Reporting Progress of other LGPS Pools Collaboration Opportunities 	
10.3	WPP will also explore the possibility of incorporating the United Nations' SDGs into its RI beliefs and its monitoring and measurement mechanisms.	No significant action was taken to progress this ambition during the year although WPP still intends to introduce private markets and impact mandates.	•
10.5	WPP will review the adherence of all parties to this policy on an annual basis. WPP will publish the results of their assessment as part of their annual stewardship and governance report.	The recently published WPP annual stewardship report acts as the WPP's RI stewardship and governance report. WPP has received feedback on learnings from the report and also from the FRC which are to be considered. This review also meets the requirements of this commitment A full deep-dive of the policy and commitments	
		within will take place every 3 years with the next review in 2023.	

Appendix 2: Progress against climate policy commitments

Ref	Commitment/ Policy Statement	Update/ Comment	RAG Status		
Objecti	Objectives				
13	WPP will consult with Constituent Authorities in relation to their climate objectives, on at least an annual basis, and to fully understand what implementation solutions they require to meet their objectives and commitments.	No detailed consultation has been undertaken during the last 12 months although here has been dialogue around the introduction of a Sustainable Equity Fund. Process for periodic consultation on climate risk to be prioritised over 2022/23.	•		
14	The WPP will endeavour to develop and facilitate investment solutions that enable each and every Constituent Authority to achieve their climate objectives and commitments.	WPP has worked with Russell and the Constituent Authorities to develop the Sustainable Equity Fund	•		
15	The WPP, and its Constituent Authorities, will seek to collaborate and work together to develop investment solutions that meet the climate objectives and commitments of all the Constituent Authorities.				
18	On an annual basis, the WPP will assess whether its consultation exercise with the Constituent Authorities has identified a common climate-related objective that all Constituent Authorities are willing to support.	Consultation has not taken place so assessment is not possible.	•		
Strateg	ју				
23	The WPP receives quarterly Climate Risk Monitoring Reports for its Equity Sub-Funds and is planning on extending this form of reporting to its Fixed Income Sub-Funds.	Climate Risk Monitoring Reports were produced for Fixed Income Sub-Funds as at 30 September 2021. Reports are not provided for all sub-funds on a quarterly basis for scrutiny purposes. WPP intends to work with both Hymans and Russell on the evolution of its monitoring processes.	•		
24	The WPP will endeavour to continually facilitate climate scenario analysis across assets held within the WPP to ensure that the Constituent Authorities are aware of the	Collective scenario analysis is not currently undertaken but could be facilitated. Aim to consider in more detail as CA's become subject to TCFD requirements.	•		

Ref	Commitment/ Policy Statement	Update/ Comment	RAG Status
	potential climate risks within the WPP Sub-Funds.		
25	The WPP has committed to hosting at least one annual climate risk-related training session for its stakeholders.	A training session on the Climate Risk Monitoring Reports was held during the year.	•
	The WPP carries out an annual training needs identification exercise, in conjunction with the Constituent Authorities, this is the mechanism by which the WPP gauges the climate risk training requirements of its stakeholders.	As set out under 10.3 of the RI policy review, a training needs assessment has been undertaken for the 2022/23 year.	
Implem	nentation		
28	The WPP, on at least an annual basis, will review each of its Investment Managers' approach to Climate Risk integration.	WPP has sought to understand Russell's approach to the management of climate risk during the year through the scrutiny process. However, a formal assessment has not taken place and will be considered.	•
29	The WPP will encourage its Voting and Engagement Provider to engage with investee companies on climate-related issues, including an increase in the disclosure on climate-related risks by companies to investors.	WPP has adopted six key voting priorities in with Robeco. Climate risk disclosure is among these.	•
Monito	ring/Reporting		
31	The WPP will monitor changes in market practice to ensure that the WPP is fully aware of changing best practice and the feasibility of monitoring climate-related risk within its non-equity sub-funds on at least an annual basis.	The Climate Risk Monitoring Reports include a wide range of climate metrics and discusses with Hymans the metrics used. WPP intends to work with both Hymans and Russell on the evolution of its monitoring	•
	an annual pasis.	processes.	
32	The WPP will require its Investment Managers to provide monitoring on climate- related risk exposure in their quarterly reports to WPP and the Constituent Authorities.	WPP intends to work with both Hymans and Russell on the evolution of its monitoring processes.	•

Ref	Commitment/ Policy Statement	Update/ Comment	RAG Status	
Transp	Transparency			
35	The WPP will encourage, through its Voting and Engagement Provider and Investment Managers, all investee companies to disclose in line with the requirements of the TCFD.	WPP has adopted six key voting priorities in with Robeco. Climate risk disclosure is among these.	•	
34, 36	The WPP has an ambition to report on progress on actions undertaken to address climate risk in line with the framework set out by the Taskforce for Climate-related Financial Disclosures. On an annual basis, the WPP will prepare and publish a report detailing the actions undertaken in fulfilment of this policy and the results achieved.	WPP submitted a report in line with the FRC UK Stewardship Code Requirements in 2021 which addressed climate risk considerations to some degree. It is proposed that WPP report in line with the TCFD requirements in 2022 and going forward.		